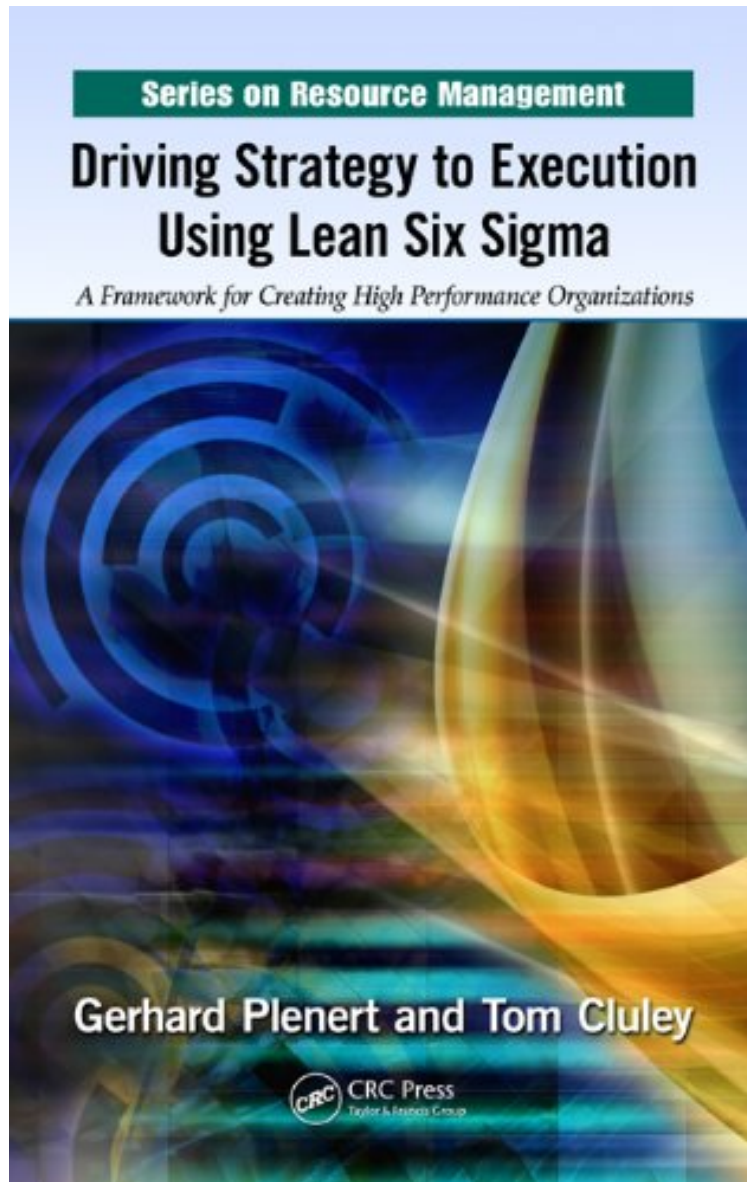


[FREE] Driving Strategy to Execution Using Lean Six Sigma: A Framework for Creating High Performance Organizations (Resource Management)

Driving Strategy to Execution Using Lean Six Sigma: A Framework for Creating High Performance Organizations (Resource Management)

Gerhard Plenert, Tom Cluley
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Gerhard Plenert, Tom Cluley : Driving Strategy to Execution Using Lean Six Sigma: A Framework for Creating High Performance Organizations (Resource Management) before purchasing it in order to gage whether or not it would be worth my time, and all praised Driving Strategy to Execution Using Lean Six Sigma: A Framework

for Creating High Performance Organizations (Resource Management):

0 of 0 people found the following review helpful. Logical progression in the development of a Lean Practice
By m hutchison
As a Manufacturing Engineer, Quality Director and (formerly) Frustrated Lean practitioner, I learned the hard way that you cannot drive lean from the middle or even from near the top. You can spin your wheels doing pointless, pretty projects for people who count events (and think Kaizen is always a blitz). I still have the Lean bug, but learned that it has to be connected to strategic goals that are important to the very top of the organization, and have to relate to executing those goals, otherwise you will spend your (probably brief) time at any particular organization frustrating yourself or others. This book shows how to tie Lean thinking into Strategy Execution, and if you are in a position where you can lead the effort to drive strategic goals down through a branch of organizational structure large enough to be noticed, this book can help you prepare for the executive part of your career. If you are there already- and you are not doing well at solving the problems that the authors are defining and providing strategies for- then watch out, you are not as competitive as you could be.
0 of 0 people found the following review helpful. Well written, to the point, and critical to success
By Rob
Finally! Making a point that most advisors miss...if you are improving processes without being mindful of strategic direction, then why are you doing it? Anybody can make shotgun improvements to processes off to the side of the strategic direction! There's usually much less pressure on THOSE processes. It's almost always tougher when the pressure is really on. If you want to make a real difference to the success of the organization, work the strategic path.

Many organizations develop strategic plans that gather dust on bookshelves. Many other organizations employ Lean and Six Sigma methodologies to eliminate waste and reduce process variation only to find they are not moving the big bars that measure success for the organization. *Driving Strategy to Execution Using Lean Six Sigma: A Framework for Creating High Performance Organizations* details a framework for leveraging an organization's Lean Six Sigma capability in a manner that drives their strategic plans to execution by linking their strategy deployment into the fabric of their day-to-day operations. Bolstered by real-world examples of successful strategy execution, leveraging, and Six Sigma, the book provides:
An organizational framework for understanding the strategic process
A model to follow in developing and executing short-range (5 years out) strategies
A model for longer-range visioning, scenario modeling, and strategy execution
An assessment tool for measuring an organization's transformation to high performance
The framework provides a proven methodology that takes a systems approach to creating high performance. It presents the core process of strategy development and SAD with the governing process of driving the right metrics through a balanced scorecard approach focused on the organization's value stream. It then combines this with the enabling process of change management and the creation of a culture of problem solving, waste elimination, and internal discipline to standard work.
Anyone can write a book on the procedures behind "Strategy" without understanding the key drivers that give a strategy excitement, commitment, and fire. Here, Gerhard Plenert and Tom Cluley do more than that. First, they examine how to make a strategy meaningful and powerful. Then, they underline the critical piece to strategy development—the execution piece—which takes the glossy strategy brochure off the shelf and makes a usable and executable plan. The book focuses on how to build great strategies and includes examples of what makes them great. It demonstrates how a well-developed strategy generates excitement within an organization, offering you the tools to navigate and design a workable and achievable plan for success for your organization.

About the Author
Gerhard Plenert is Senior Strategy and Lean Consultant at MainStream GS, LLC, Carmichael, CA. He has over 25 years of professional experience in strategy and change management consulting including work on Lean and six sigma methods. Tom Cluley is Chief Operations Partner at MainStream GS, LLC, Carmichael, CA. He leads a team of professional management consultants working with commercial organizations and various major commands of the US Air Force, the US Navy, and Public Sector Agencies helping to develop and execute their strategies leveraging Lean Six Sigma tools and methods.